# CITY OF CRANE, MISSOURI BASIC FINANCIAL STATEMENTS

Year Ended June 30, 2008

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### **INDEPENDENT AUDITORS' REPORT**

Honorable Mayor and Board of Aldermen City of Crane Crane, Missouri

We have audited the accompanying financial statements of the governmental activities, business-type activities, and each major fund of the City of Crane, Missouri, as of and for the year ended June 30, 2008, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Crane, Missouri's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities and each major fund of the City of Crane, Missouri, as of June 30, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Honorable Mayor and Board of Aldermen City of Crane Crane, Missouri

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2009, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's Discussion and Analysis and budgetary comparison schedules are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. The Management's Discussion and Analysis requires presentation of comparative financial information relating to the Statement of Net Assets and the Statement of Activities. This comparative information has not been presented. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

DAVIS, LYNN & MOOTS, P.C.

Davis Sym & Mode, P.C.

February 26, 2009

# MANAGEMENT'S DISCUSSION AND ANALYSIS

The management's discussion and analysis of the City of Crane's financial performance provides an overview of the City's financial activities for the fiscal year ended June 30, 2008. Please read it in conjunction with the City's financial statements, which begin on page 14.

### Financial Highlights

- The assets of the City exceeded its liabilities as of June 30, 2008, by \$1.8 million (net assets).
- The net assets of the City's governmental activities increased by \$112,982 as a result of current year activities. The net assets of the City's business activities increased by \$154,407 for the year.

### Using This Annual Report

This annual report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the City as a whole and present a longer-term view of the City's finances. Fund financial statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the City's operations in more detail than the government-wide statements by providing information about the City's most significant funds.

### Government-Wide Financial Statements

One of the most important questions asked about the City's finances is, "Is the City as a whole better off or worse off as a result of the year's activities?" The Statement of Net Assets and Statement of Activities report information about the City as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the City's net assets and changes in them. The City's net assets – the difference between assets and liabilities – is one way to measure the City's financial health, or financial position. Over time, increases or decreases in the City's net assets are one indicator of whether its financial health is improving or deteriorating.

In the Statement of Net Assets and the Statement of Activities, we divide the City into two kinds of activities:

- Governmental Activities Most of the City's basic services are reported here. Taxes are the primary source of financing for these activities.
- Business-Type Activities The City charges a fee to customers to help it cover all or most of the cost of certain services it provides. The City's water, sewer, electric and refuse services are provided here.

### Fund Financial Statements

The fund financial statements provide detailed information about the City's funds and not the City as a whole. The Board of Aldermen establishes funds to help it control and manage money for a particular purpose or to show that it is meeting legal responsibilities for using certain taxes and grants.

- Governmental Funds Most of the City's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. The differences between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and the governmental funds are shown in a reconciliation following the fund financial statements.
- Enterprise Funds When the City charges customers for the services it provides whether to outside customers or to other units of the City these services are generally reported in enterprise funds. Enterprise funds are reported in the same way that all activities are reported in the Statement of Net Assets and the Statement of Activities.

### Notes to the Basic Financial Statements

The Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

### Government-Wide Financial Analysis

### **NET ASSETS**

The following table presents the condensed Statement of Net Assets for the City as of June 30, 2008:

	Governmental Activities	Business-Type Activities	Total
Current and other assets	\$ 323,736	\$ 499,051	\$ 822,787
Capital assets	871,704	865,429	1,737,133
TOTAL ASSETS	1,195,440	1,364,480	2,559,920
Other liabilities	23,281	215,848	239,129
Long-term liabilities outstanding	7,819	467,328	475,147
TOTAL LIABILITIES	31,100	683,176	714,276
Net assets:			
Invested in capital assets			
net of related debt	871,704	533,429	1,405,133
Restricted	91,530	98,286	189,816
Unrestricted	201,106	49,589	250,695
TOTAL NET ASSETS	\$ 1,164,340	\$ 681,304	\$ 1,845,644

Total net assets of the City was \$1,845,644 for the year. Total liabilities for the City was \$714,276. Restricted net assets of the City totaled \$189,816 as of June 30, 2008. This amount represents monies that are restricted for debt service, depreciation replacement, reserve, and use tax.

### **CHANGES IN NET ASSETS**

		vernmental ctivities		siness-Type Activities	Total Year Ended June 30, Total		
REVENUES		cuvines		Activities		Total	
Program Revenues							
Charges for services	\$	66,406	\$	1,479,295	\$	1,545,701	
Operating grants and contributions	Ψ	25,100	Ψ	17,376	Ψ	42,476	
Capital grants and contributions		65,679		17,570		65,679	
General Revenues		05,077				03,077	
Ad valorem taxes		63,360		_		63,360	
Sales taxes		199,790		_		199,790	
Motor vehicle and gas taxes		55,330		_		55,330	
Other taxes		49,150		_		49,150	
Franchise fees		36,483		-		36,483	
Interest		2,692		7,743		10,435	
Other revenue		76,562		6,625	83,187		
Transfers		12,813		(12,813)		_	
TOTAL REVENUES		653,365		1,498,226		2,151,591	
EXPENSES							
Administrative		91,650		-		91,650	
Law and safety		190,454		-		190,454	
Fire		26,163		-		26,163	
Airport		39,456		-		39,456	
Street		150,738		-		150,738	
Park	41,922 -					41,922	
Water		-		106,522		106,522	
Sewer		-		140,165		140,165	
Electric		-		961,788		961,788	
Gas		_		135,344		135,344	
TOTAL EXPENSES		540,383		1,343,819		1,884,202	
INCREASE IN NET ASSETS	\$	112,982	\$	154,407	\$	267,389	

### Governmental Activities

Governmental activities increased the net assets of the City by \$112,982. Tax revenues for the City were \$404,113, which represents 75% of the funding of these activities. Program revenues for the functions totaled just \$157,185. The following table shows the cost of the City's programs as well as each programs' net cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the taxpayers by each of these functions.

### NET COST OF THE CITY OF CRANE'S GOVERNMENTAL ACTIVITIES

	otal Cost Services	Net Cost Services
Administration	\$ 91,650	\$ 88,789
Law and safety	190,454	146,580
Fire	26,163	3,136
Municipal court	39,456	(7,537)
Street	150,738	150,588
Park	 41,922	1,642
	\$ 540,383	\$ 383,198

### **Business-Type Activities**

Business-type activities increased the City's net assets by \$154,407.

### Financial Analysis of the City's Funds

The combined fund balances of the City's governmental funds as of June 30, 2008, were \$302,455. The General Fund decreased by \$123,134. The Park Fund increased by \$26,451. The Street Fund decreased by \$59,345.

### General Fund Budgetary Highlights

### Revenues

The original General Fund budget had total revenues of \$394,825 and actual receipts were \$406,390.

### **Expenditures**

The original General Fund budget had total expenditures of \$578,228 and actual expenditures were \$550,837.

### Capital Assets and Debt Administration

### **Capital Assets**

Capital assets of the governmental activities were \$871,704 (net of accumulated depreciation) as of June 30, 2008. This represents a \$261,892 increase from the prior year due primarily to vehicle purchases. Capital assets for business-type activities were \$1,032,482 as of June 30, 2008. This represents an increase of \$157,220 which was due primarily to a water service project.

### **Debt**

Total debt of the governmental activities as of June 30, 2008, was \$9,819, which represents compensated absences payable and capital leases.

During the year, the City issued a capital lease in the amount of \$13,410. Total debt of the business-type activities as of June 30, 2008, was \$508,269, which is down by \$23,912 from the prior year.

### Economic Factors and Next Year's Budget

The City's Utilities department is in the process of building an additional water tower and water line replacement and equipping water towers with monitoring controls. There has also been an increased cost of materials and supplies and higher cost of petroleum based pipe for sewer and water and electric supplies. All departments face challenges with fuel rate fluctuation. We now incur surcharges that we have not experienced in the past from our suppliers for increased fuel rates. The Parks department is looking at the renovation or replacement of the City pool and pool house and rebuilding bathroom facilities.

### Contacting the City's Financial Management

For additional information or questions, please contact any of the following officers at:

City of Crane 120 N. Commerce, PO Box 17 Crane, MO 65633 (417) 723-8305 cityclerk@crane-mo.com

Collin Brannan, Mayor Beth Murphy, City Clerk

### CITY OF CRANE, MISSOURI STATEMENT OF NET ASSETS June 30, 2008

ASSETS	Governmental Activities	Business-Type Activities	Total
Cash and cash equivalents - unrestricted	\$ 136,873	\$ 19,457	\$ 156,330
Investments	\$ 136,873	11,000	\$ 156,330 11,000
Ad valorem taxes receivable, net	35,566		35,566
FEMA receivable	33,463		33,463
Due from other fund	10,556		10,556
Utilities receivable, net	10,550	144,650	144,650
Prepaid expenses	15,748		15,748
Restricted cash and cash equivalents	91,530		248,421
Capital Assets:	71,000	100,001	210,121
Non-depreciable	6,689	167,053	173,742
Depreciable, net	865,015	•	1,730,444
TOTAL ASSETS	1,195,440	1,364,480	2,559,920
LIABILITIES			
Current			
Accounts payable	6,462	113,524	119,986
Accrued expenses	4,263	2,778	7,041
Due to other fund	10,556	-	10,556
Meter deposits payable	-	58,605	58,605
Current maturities of long-term debt	2,000	40,941	42,941
	23,281	215,848	239,129
Noncurrent			
Compensated absences payable	5,819	9,216	15,035
Bonds payable	-	440,000	440,000
Capital lease payable	2,000	18,112	20,112
	7,819	467,328	475,147
TOTAL LIABILITIES	31,100	683,176	714,276
NET ASSETS			
Invested in capital assets, net of related debt	871,704	533,429	1,405,133
Restricted	91,530	· ·	189,816
Unrestricted	201,106	49,589	250,695
TOTAL NET ASSETS	\$ 1,164,340	\$ 681,304	\$ 1,845,644

### CITY OF CRANE, MISSOURI STATEMENT OF ACTIVITIES Year Ended June 30, 2008

			Progran	m Revenue	S		Net (Expenses), Revenues and Changes in Net A			Net Assets		
		Charges	Gra	erating ants and	Gran	oital ts and		vernmental		iness-Type		
Functions/Programs	Expenses	Services	Cont	ributions	Contri	Contributions		Activities	A	ctivities		Total
Governmental activities	(01.650)	Φ 2041	Φ.		Ф		Φ.	(00.700)	ф		Φ.	(00 <b>5</b> 00)
Administrative	(91,650)	\$ 2,861	\$	-	\$	-	\$	(88,789)	\$	-	\$	(88,789)
Law and safety	(190,454)	-		454		43,420		(146,580)		-		(146,580)
Fire	(26,163)	768		-		22,259		(3,136)		-		(3,136)
Municipal court	(39,456)	46,993		-		-		7,537		-		7,537
Street	(150,738)	150		-		-		(150,588)		-		(150,588)
Park	(41,922)	15,634		24,646				(1,642)		<u> </u>		(1,642)
TOTAL GOVERNMENTAL ACTIVITIES	(540,383)	66,406		25,100		65,679		(383,198)		-		(383,198)
Business-type activities												
Water	(106,522)	227,773		-		-		-		121,251		121,251
Sewer	(140,165)	100,604		-		-		-		(39,561)		(39,561)
Electric	(961,788)	1,016,016		17,376		-		-		71,604		71,604
Refuse	(135,344)	134,902		_		_				(442)		(442)
TOTAL BUSINESS-TYPE ACTIVITIES	(1,343,819)	1,479,295		17,376		_				152,852		152,852
TOTAL GOVERNMENT	\$ (1,884,202)	\$ 1,545,701	\$	42,476	\$	65,679		(383,198)		152,852		(230,346)
		General Reve	nues:									
		Ad valore	m taxes					63,360		-		63,360
		Sales Taxe	es					199,790		-		199,790
		Motor veh	icle and	gas taxes				55,330		-		55,330
		Other taxe	es					49,150		-		49,150
		Franchise	fees					36,483		-		36,483
		Interest						2,692		7,743		10,435
		Other reve	enues					76,562		6,625		83,187
		Transfers						12,813		(12,813)		
				Total C	General R	evenues		496,180		1,555		497,735
				Chan	iges in Ne	t Assets		112,982		154,407		267,389
		Net Assets, I	Beginnin	ng of year				1,051,358		526,897		1,578,255
		Net Assets, I	End of ye	ear			\$	1,164,340	\$	681,304	\$	1,845,644

### CITY OF CRANE, MISSOURI BALANCE SHEET – GOVERNMENTAL FUNDS June 30, 2008

	(	General Fund	Park Fund	Street Fund	Gov	Total vernmental Funds
ASSETS						
Cash and cash equivalents - unrestricted	\$	83,820	\$ 34,850	\$ 18,203	\$	136,873
Taxes receivable, net		22,578	376	12,612		35,566
FEMA receivable		-	33,463	-		33,463
Due from other fund		10,556	-	-		10,556
Prepaid expenses		15,748	-	-		15,748
Restricted cash and cash equivalents	1	91,530				91,530
TOTAL ASSETS	\$	224,232	\$ 68,689	\$ 30,815	\$	323,736
LIABILITIES AND FUND BALANCES		_	_	 _		_
Liabilities						
Accounts payable	\$	1,966	\$ 3,021	\$ 1,475	\$	6,462
Due to other fund		_	10,556	-		10,556
Accrued expenses		2,736	518	1,009		4,263
TOTAL LIABILITIES		4,702	14,095	2,484		21,281
Fund Balances						
Reserved, reported in:						
General Fund		91,530	-	-		91,530
Unreserved, reported in:						
General Fund		128,000	-	-		128,000
Special Revenue Fund		_	54,594	 28,331		82,925
TOTAL FUND BALANCES		219,530	54,594	28,331		302,455
TOTAL LIABILITIES AND FUND BALANCES	\$	224,232	\$ 68,689	\$ 30,815	\$	323,736

### CITY OF CRANE, MISSOURI

### RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS

June 30, 2008

Fund balance - total governmental funds	\$	302,455
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds:		
To so that the transfer and the sound of the		
Governmental capital assets		1,141,626
Less accumulated depreciation		(269,922)
		871,704
Compensated absences are not accrued in the governmental funds		
but rather is recognized as an expenditure when due		(5,819)
Long-term liabilities are not due and payable in the current		
period and therefore are not reported in the funds		(4,000)
Net assets of governmental activities	es \$	1,164,340

### CITY OF CRANE, MISSOURI STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year Ended June 30, 2008

			Park Fund				Street Fund	Gov	Total vernmental Funds
REVENUES									
Taxes	\$ 268,462	\$	10,511	\$	125,140	\$	404,113		
Licenses and permits	2,861		-		-		2,861		
Intergovernmental revenues	66,133		-		-		66,133		
Charges for services	47,761		15,634		150		63,545		
Miscellaneous	 21,173		82,173		554		103,900		
TOTAL REVENUES	406,390		108,318		125,844		640,552		
EXPENDITURES									
Current									
Administrative	90,989		-		-		90,989		
Law and safety	212,061		-		-		212,061		
Municipal court	39,401		-		-		39,401		
Fire	208,386		-		-		208,386		
Street	-		-		176,689		176,689		
Park	_		81,867				81,867		
TOTAL EXPENDITURES	 550,837		81,867		176,689		809,393		
EXCESS (DEFICIT) OF REVENUES OVER EXPENDITURES	(144,447)		26,451		(50,845)		(168,841)		
OTHER FINANCING SOURCES									
Operating transfers in	28,813		-		1,500		30,313		
Operating transfers out	(7,500)		_		(10,000)		(17,500)		
TOTAL OTHER FINANCING SOURCES	21,313				(8,500)		12,813		
EXCESS (DEFICIT) OF REVENUES AND OTHER SOURCES									
OVER EXPENDITURES	(123,134)		26,451		(59,345)		(156,028)		
FUND BALANCE, July 1	342,664		28,143		87,676		458,483		
FUND BALANCE, June 30	\$ 219,530	\$	54,594	\$	28,331	\$	302,455		

### CITY OF CRANE, MISSOURI RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year Ended June 30, 2008

Net change in fund balances - total governmental funds

\$ (156,028)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of these assets is allocated over their estimated useful lives on a straight line basis and reported as depreciation expense. The following is the detail of the amount by which depreciation exceeded capital outlays for the year.

Capital outlay	322,665
Depreciation	(60,773)
	261,892

The issuance of long-term debt provides current financial resources to governmental funds. The repayment of the principal portion of long-term debt is a use of current financial resources of governmental funds.

7,700

Some expenditures reported in the governmental funds represent the use of current financial resources and were recognized in the statement of activities when incurred.

(582)

Change in net assets of governmental activities \$ 112,982

See accompanying notes.

### CITY OF CRANE, MISSOURI STATEMENT OF NET ASSETS – ENTERPRISE FUND June 30, 2008

		Utility Fund
ASSETS		
Current Assets Cash and cash equivalents Investments Utilities receivable, net		\$ 19,457 11,000 144,650
	TOTAL CURRENT ASSETS	175,107
Restricted Assets Cash and cash equivalents		156,891
	TOTAL RESTRICTED ASSETS	156,891
Property, Plant and Equipment Less Accumulated Depreciation		2,862,560 (1,830,078)
	TOTAL PROPERTY, PLANT AND EQUIPMENT	1,032,482
	TOTAL ASSETS	1,364,480
LIABILITIES AND NET ASSETS		
Current Liabilities Accounts payable Accrued expenses Meter deposits payable Current maturities of long-term debt	TOTAL CURRENT LIABILITIES	113,524 2,778 58,605 40,941 215,848
Long-Term Liabilities Capital lease payable Bonds payable Compensated absences	TOTAL LONG-TERM LIABILITIES	18,112 440,000 9,216 467,328
	TOTAL LIABILITIES	683,176
Net Assets Invested in capital assets, net of related debt Restricted Unrestricted	TOTAL NET ASSETS	533,429 98,286 49,589 \$ 681,304
		Ψ 001,507

## CITY OF CRANE, MISSOURI STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS – ENTERPRISE FUND Year Ended June 30,2008

ODED A TINIC DEVENILIES			
OPERATING REVENUES Charges for services			
Water		\$	227,773
Electric		Ψ	1,016,016
Sewer			100,604
Refuse			134,902
Refuse	TOTAL OPENATING DEVENING	-	
	TOTAL OPERATING REVENUES		1,479,295
OPERATING EXPENSES			
Electric			
Wages and benefits			158,350
Purchased power			648,529
Supplies			61,594
Other operating expenses			70,146
Depreciation			23,113
Water			57.762
Wages and benefits			57,763 31,383
Supplies Other operating expenses			11,031
Depreciation			6,345
Sewer			0,343
Wages and benefits			55,110
Supplies			15,882
Other operating expenses			8,887
Depreciation			33,256
Refuse			,
Landfill service			121,730
Supplies			3,702
Depreciation			3,380
Other operating expenses			6,532
	TOTAL OPERATING EXPENSES		1,316,733
	OPERATING INCOME		162,562
NONOPERATING REVENUES (EXPENSES)	012241111(011(001)2		102,002
Interest income			7,743
Other revenue			675
Donations			17,376
Interest expense			(27,086)
Gain on disposal of equipment			5,950
1.1	TOTAL NONOPERATING REVENUES (EXPENSES)		4,658
	TOTAL NONOFERATING REVENUES (EXPENSES)		4,036
OTHER FINANCING SOURCES (USES)			
Transfer in			34,056
Transfer out			(46,869)
	TOTAL OTHER FINANCING SOURCES (USES)		(12,813)
	NET INCOME		154,407
NET ASSETS, July 1			526,897
NET ASSETS, June 30		\$	681,304
•			

See accompanying notes.

### CITY OF CRANE, MISSOURI STATEMENT OF CASH FLOWS – ENTERPRISE FUND Year Ended June 30, 2008

	U	tility Fund
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from customers	\$	1,493,107
Cash paid to suppliers Cash paid to employees		(977,542) (268,301)
NET CASH PROVIDED BY OPERATING ACTIVITIES		247,264
		247,204
CASH FLOWS FROM NONCAPITAL		
FINANCING ACTIVITIES Other revenue		675
Operating transfers to other funds		(12,813)
NET CASH (USED) BY NONCAPITAL		(12,010)
FINANCING ACTIVITIES		(12,138)
CASH FLOWS FROM CAPITAL AND		` , ,
RELATED FINANCING ACTIVITIES		
Purchase of fixed assets		(227,866)
Trade in on disposal of asset		10,500
Donations received		17,376
Principal paid on debt Interest paid on debt		(35,000) (27,086)
Capital lease proceeds		13,410
Principal paid on leases		(3,244)
NET CASH (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES		(251,910)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received on investments		7,743
NET CASH PROVIDED BY INVESTING ACTIVITIES		7,743
NET (DECREASE) IN CASH AND CASH EQUIVALENTS		(9,041)
CASH AND CASH EQUIVALENTS, Beginning of year		185,389
CASH AND CASH EQUIVALENTS, End of year		176,348
LESS RESTRICTED CASH AND CASH EQUIVALENTS		(156,891)
UNRESTRICTED CASH AND CASH EQUIVALENTS	\$	19,457
RECONCILIATION OF OPERATING INCOME TO		
NET CASH PROVIDED BY OPERATING ACTIVITIES:		
Operating income	\$	162,562
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation		66,094
(Increase) decrease in:		,
Utilities receivable		13,812
Prepaid expenses		13,700
Increase (decrease) in:		1.094
Accounts payable Accrued expenses		1,984 2,000
Meter deposits payable		(13,810)
Compensated absences		922
NET CASH PROVIDED BY OPERATING ACTIVITIES	\$	247,264

See accompanying notes.

### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City operates under a Board of Aldermen/Mayor form of government. The City provides the following services as authorized by its charter: public safety (police and fire), streets, culture-recreation, public improvements, planning, and general administrative services. Other services include water, sewer, electric and refuse operations.

The accounting policies of the City conform to accounting principles generally accepted in the United States of America as applicable to governments. In accordance with GASB-20 (Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that Use Proprietary Fund Accounting), the proprietary funds apply Financial Accounting Standards Board (FASB) pronouncements, Accounting Principles Board (APB) opinions and Accounting Research Bulletins (ARBs) issued on or before November 30, 1989, except those pronouncements that conflict with or contradict GASB pronouncements, in which case, GASB prevails. The following is a summary of the more significant policies.

### Financial Reporting Entity

The financial reporting entity consists of (a) the primary government, (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the primary government is not accountable, but for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. Financially accountable means the primary government is accountable for the component unit and the primary government is able to impose its will or the component unit may provide financial benefits or impose a financial burden on the primary government. In addition, component units can be other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The City is a primary government, which is governed by an elected Board of Aldermen. As required by accounting principles generally accepted in the United States of America, the City has evaluated the above criteria to determine whether any other entity meets the definition of a component unit and must be included in these financial statements. The City has determined that no other outside entity meets the above criteria and therefore, no other entity has been included as a component unit in the City's financial statements. In addition, the City is not aware of any entity for which the City would be considered as a component unit of that entity.

### Government-Wide and Fund Financial Statements

The basic financial statements include both the government-wide (the Statement of Net Assets and the Statement of Activities) and fund financial statements.

### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide statements display information about the government as a whole. Interfund activity has been eliminated from these statements to minimize the duplication of internal activities. Governmental activities, which are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely on fees and charges for services for support.

In the government-wide Statement of Net Assets, both the governmental and business-type activities are consolidated and presented on the full accrual, economic resources basis of accounting. The consolidated presentation incorporates long-term assets and receivables as well as long-term debt and obligations, and it provides information to improve analysis and comparability.

The government-wide Statement of Activities presents a comparison between direct expenses and program revenues for each function of the City's governmental and business-type activities. Direct expenses are those that are specifically associated with a program or a function. Program revenues include charges for goods or services offered by the programs and grants and contributions that are restricted to meet operating and capital expenses of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

### FUND FINANCIAL STATEMENTS

Separate fund financial statements report information on the City's governmental and proprietary funds. The emphasis of fund financial statements is on major governmental and proprietary funds, each displayed in a separate column.

Governmental fund financial statements use the current financial resources measurement focus and the modified accrual basis of accounting. Consequently, the emphasis on near-term inflows and outflows of resources do not present the long-term impact of transactions. Conversely, the proprietary fund statements incorporate the accrual basis of accounting and focus on the change in total economic resources. This presentation records long-term assets and liabilities, and recognizes revenues and expenses when transactions occur, regardless of their impact on the flow of cash. Since the accounting differs significantly between the governmental funds and the enterprise funds, it is necessary to convert the governmental fund data to arrive at the government-wide financial statements. Therefore, reconciliations have been provided following the Governmental Funds Balance Sheet and the Statement of Revenues, Expenses and Changes in Fund Balance identifying categories that required conversion from the fund statements.

### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The City reports the following major governmental funds:

<u>General Fund</u>: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

<u>Street Fund</u>: The Street Fund of the City is used to account for resources restricted for operations of the City streets.

<u>Park Fund</u>: The Park Fund of the City is used to account for resources restricted for operations of the City Park.

The City reports the following major enterprise fund:

<u>Utility Fund</u>: The Utility Fund accounts for the activities and capital improvements of the City's water, sewer, electric and refuse operations.

### Capital Assets

Capital assets include land, buildings, improvements, equipment, and infrastructure assets (e.g., roads, bridges, storm sewers, and similar items) and are included in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets, excluding land, are defined by the City as assets with a cost of \$5,000 or greater and an estimated useful life of at least five years. All land purchases are capitalized regardless of cost. All purchased fixed assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated fixed assets are valued at their estimated fair market value on the date received. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Historically, governmental infrastructure assets have not been capitalized and reported in the financial statements. In conformity with GASB 34, infrastructure, such as streets and storm sewers, has been capitalized. Additionally, the City elected to depreciate its infrastructure assets. Depreciation is provided in amounts sufficient to relate the cost of the depreciable assets to operations over their estimated service lives on the straight-line basis. The service lives by type of asset are as follows:

Electric plant	25 years
Water and sewer systems	25 years
Structures and improvements	25 - 40 years
Vehicles and equipment	3 - 20 years
Infrastructure	10 - 25 years

Expenses for maintenance and repairs are charged to expense; renewals and betterments are capitalized.

### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Pooled Cash and Cash Equivalents

The City pools cash resources of its various funds in order to facilitate the management of cash. Cash applicable to a particular fund is readily identifiable. The balance in the pooled cash account is available to meet current operating requirements.

### **Unreserved Fund Equity**

The unreserved fund balances for governmental funds represent the amount available for budgeting future operations.

### <u>Revenue Recognition – Property Taxes</u>

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on November 1 and are due and payable at that time. All unpaid taxes levied November 1 become delinquent after December 31 of that year.

### Compensated Absences

Employees earn vacation time based on the number of year's service to the City. Outstanding vacation leave is payable upon termination of employment. Compensated absences are recorded as a liability in the Statement of Net Assets.

### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **Due To and From Other Funds**

During the course of its operations, the City has transactions between funds to finance operations, provide services, construct assets, and service debt.

### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Accounts Receivable

No allowance for doubtful accounts has been provided as management deems that all receivables are considered fully collectible.

### **Interest Capitalization**

Interest expense that relates to the cost of acquiring or constructing fixed assets in the Enterprise Funds is capitalized. Interest expense incurred in connection with construction of capital assets has been reduced by interest earned on the investment of funds borrowed for construction in accordance with Financial Accounting Standards Board (FASB) Statement No. 62 - Capitalization of Interest Cost in Situations Involving Certain Tax Exempt Borrowings and Certain Gifts and Grants. There was no interest capitalized during the current fiscal year.

### Net Assets

In the government-wide and proprietary fund financial statements, equity is displayed in three components as follows:

*Invested in Capital Assets, Net of Related Debt* – This consists of capital assets, net of accumulated depreciation, less the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

*Restricted* – This consists of net assets that are legally restricted by outside parties or by law through constitutional provisions or enabling legislation.

*Unrestricted* – This consists of net assets that do not meet the definition of restricted or invested in capital assets, net of related debt.

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City first applies restricted net assets.

### NOTE B – CASH AND CASH EQUIVALENTS

State statutes require that the City's deposits be insured or collateralized in the name of the City by the trust department of a bank that does not hold the collateralized deposits. As of June 30, 2008, all bank balances on deposit are entirely insured or collateralized.

### NOTE C - INVESTMENTS

Investments of the City as of June 30, 2008, consist of the following:

Investment Type	Maturity	 Total		
Certificates of Deposit	11/23/08-11/14/09	\$ 11,000		

### Custodial Risk

For an investment, custodial risk is the risk that, in the event of failure of the counterparty, the City will not be able to recover the value of its investment. The City's Certificates of Deposit are entirely insured or collateralized by a trust department of a bank that does not hold the collateralized deposits.

### NOTE D - RESTRICTED ASSETS

### General Fund

Cash has been restricted and fund balance/net assets reserved in the amount of \$91,530 for the balance of use reserve and depreciation replacement.

### **Utility Fund**

During 1998, the City issued Revenue Refunding Bonds, Series 1998, in the amount of \$735,000. The bond covenants establish amounts required to be deposited in certain sinking and reserve funds. As of June 30, 2008, the City has made the required deposits.

### NOTE D – RESTRICTED ASSETS (continued)

	C	estricted Cash and vestments	Restricted Net Assets		
DEBT SERVICE					
Replacement Account	\$	30,464	\$	30,464	
Debt Service Reserve		67,822		67,822	
Customer Deposits		58,605			
	\$	156,891	\$	98,286	

### NOTE E - ASSESSED VALUATION, TAX LEVY, AND LEGAL DEBT MARGIN

The assessed valuation of the tangible property and the tax levy per \$100 assessed valuation of that property were as follows:

		 2007
Assessed Valuation		
Real estate		\$ 7,194,630
Personal property		2,004,940
	TOTAL	\$ 9,199,570
Tax Rate Per \$100 of Assessed Valuation		
General Fund		\$ .7761

The legal debt margin at June 30, 2008, was computed as follows:

	General Obligation Bonds							
	Or	dinary (1)	Ado	ditional (2)		Total		
Constitutional Debt Limit	\$	919,957	\$	919,957	\$	1,839,914		
LEGAL DEBT MARGIN	\$	919,957	\$	919,957	\$	1,839,914		

<sup>(1)</sup> Under Article VI, Section 26(b) and (c), Missouri Constitution, the City, by a vote of its qualified electors voting therein, may incur indebtedness for any purposes authorized in the charter of the City or by any general law of the State of Missouri. The borrowings authorized by this section shall not exceed ten percent of the value of the taxable tangible property in the City.

### NOTE E – ASSESSED VALUATION, TAX LEVY, AND LEGAL DEBT MARGIN (continued)

(2) Under Article VI, Section 26(d) and (e), Missouri Constitution, the City, by a vote of its qualified electors voting therein, may become indebted not exceeding in the aggregate an additional ten percent for the purpose of acquiring rights-of-way, construction, extending, and improving streets and avenues, and/or sanitary or storm sewer systems; and purchasing or constructing waterworks, electric or other light plants, provided that the total general obligation indebtedness of the City does not exceed twenty percent of the value of the taxable tangible property in the City.

### NOTE F - LONG-TERM DEBT - BUSINESS-TYPE ACTIVITIES

The business-type activities long-term debt as of June 30, 2008, consists of the 1998 Refunding Revenue Bonds and two capital leases.

### Refunding Revenue Bonds

On December 1, 1998, the City issued \$735,000 in Series 1998 Refunding Revenue Bonds Combined Waterwork and Sewerage System with interest rates ranging from 4.25% to 5.30%, with principal payments due May 1 and interest payments due May 1 and November 1 of each year. The City used the proceeds to refund the outstanding 1994 Revenue Bonds on December 1, 1998. The Bonds outstanding at June 30, 2008, are due as follows:

Year Ended June 30,	Principal	Interest	Total
tane 20,			1000
2009	\$ 35,000	\$ 24,795	\$ 59,795
2010	35,000	23,010	58,010
2011	40,000	21,225	61,225
2012	40,000	19,185	59,185
2013	40,000	17,145	57,145
2014	40,000	15,105	55,105
2015	45,000	12,985	57,985
2016	45,000	10,600	55,600
2017	50,000	8,215	58,215
2018	55,000	5,565	60,565
2019	50,000	2,650	52,650
	\$ 475,000	\$ 160,480	\$ 635,480

### NOTE F – LONG-TERM DEBT – BUSINESS-TYPE ACTIVITIES (continued)

### **Capital Lease Obligations**

On June 15, 2006, the City entered into a lease purchase agreement to finance the purchase of a vehicle. The agreement required monthly lease payments of \$353 including interest at 9.89%.

On May 13, 2008, the city entered into a lease purchase agreement to finance the purchase of a backhoe. The agreement requires monthly lease payments of \$309 including interest at 5%.

The total minimum lease payments required at June 30, 2008, are as follows:

Year Ended					
March 31,	 Vehicle		Backhoe		Total
2009	\$ 4,230	\$	3,711	\$	7,941
2010	4,231		3,711		7,942
2011	4,168		3,712		7,880
2012	_		3,378		3,378
TOTAL MINIMUM LEASE PAYMENTS	12,629		14,512		27,141
LESS AMOUNT REPRESENTING INTEREST	 (1,733)		(1,355)		(3,088)
PRINCIPAL BALANCE, JUNE 30, 2008	\$ 10,896	\$	13,157	\$	24,053

A summary of the changes in long-term debt – business-type activities for the year ended June 30, 2008, is as follows:

	Balance June 30, 2007		A	dditions	Retirements		Balance June 30, 2008	
1998 Refunding Revenue Bonds	\$	510,000	\$	-	\$	35,000	\$	475,000
Compensated Absences		8,294		922		-		9,216
Capital Lease		-		13,410		254		13,156
Capital Lease		13,887		_		2,990		10,897
TOTAL	\$	532,181	\$	14,332	\$	38,244	\$	508,269

NOTE G – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2008, was as follows:

		Balance June 30,						Balance June 30,
	2007		Additions		Dele	etions		2008
Governmental Activities								
Non-depreciable capital assets:								
Construction in progress	\$	-	\$	6,689	\$	_	\$	6,689
Depreciable capital assets								
Building and improvements		265,256	\$	-	\$	-		265,256
Vehicles and equipment		58,849		228,500				287,349
Infrastructure		494,856		87,476		_		582,332
Total Depreciable Capital Assets		818,961	\$	315,976	\$	_		1,134,937
Less accumulated depreciation								
Building and improvements		91,781	\$	6,431	\$	-		98,212
Vehicles and equipment		46,909		17,891				64,800
Infrastructure		70,459		36,451				106,910
Total Accumulated Depreciation		209,149	\$	60,773	\$	_		269,922
Total Depreciable Capital Assets, net		609,812						865,015
Total Governmental Activities								
Capital Assets	\$	609,812					\$	871,704
Depreciation expense was charged to fun	ction	s as follows:	:					
Administration							\$	661
Fire							•	13,012
T 1 C.								7.001

### D

Administration	\$ 661
Fire	13,012
Law and safety	7,031
Street	33,876
Park	 6,193
	\$ 60,773

NOTE G – CAPITAL ASSETS (continued)

Business-Type Activities	Balance June 30, 2007		Additions	D	eletions	Balance June 30, 2008		
Electric								
Non-Depreciable	¢ 50,000	¢.		Ф		¢.	<b>5</b> 0 000	
Land	\$ 50,900	\$		\$		\$	50,900	
Depreciable capital assets:  Electric plant	1 062 100	\$	105 204	•	25,000		1 122 402	
Electric plant	1,062,109		105,384	\$	35,000		1,132,493	
	1,062,109	\$	105,384	\$	35,000		1,132,493	
Less accumulated depreciation								
Electric Plant	789,548	\$	23,113	\$	30,450		782,211	
	789,548	\$	23,113	\$	30,450		782,211	
Depreciable Capital Assets, net	272,561						350,282	
Water and Sewer								
Non-depreciable capital assets:								
Work in progress	-	\$	110,115	\$	-		110,115	
Depreciable capital assets:								
Water and Sewer plant	1,516,541	\$	12,365	\$	_		1,528,906	
•	1,516,541	\$	12,365	\$			1,528,906	
Less accumulated depreciation	1,510,541	Ψ	12,303	Ψ			1,520,700	
Sewer plant	986,880	\$	39,601	\$	_		1,026,481	
as we produce	986,880	\$	39,601	\$			1,026,481	
		Ψ	37,001	Ψ				
Depreciable Capital Assets, net	529,661						502,425	
Refuse								
Non-depreciable capital assets								
Land	6,038	\$		\$	-		6,038	
Depreciable capital assets:	10	4		4			10.770	
Equipment	13,663	\$	-	\$	-		13,663	
Improvements	20,445						20,445	
	34,108	\$		\$			34,108	
Less accumulated depreciation	10.050	4	4.004	4			10010	
Equipment	10,363	\$	1,886	\$	-		12,249	
Improvements	7,643		1,494				9,137	
	18,006	\$	3,380	\$			21,386	
Depreciable Capital Assets, net	16,102						12,722	
Total Capital Assets-								
Business-Type Activities, net	\$ 875,262					\$	1,032,482	

### NOTE H – RISK MANAGEMENT

The City is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City has transferred its risk by obtaining coverage from commercial insurance companies. In addition, it has effectively managed risk through various employee education and prevention programs. There has been no significant reduction in insurance coverage from the previous year.

### NOTE I – CLAIMS AND ADJUSTMENTS

The City participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulation, the City may be required to reimburse the grantor government. As of June 30, 2008, expenditures have not been audited by grantor governments, but the City believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual government funds or the overall financial position of the City.

### NOTE J – LONG-TERM DEBT – GOVERNMENTAL ACTIVITIES

Long-term debt for governmental activities at June 30, 2008, consists of one capital lease obligation and compensated absences payable.

### Capital Lease Obligations

On December 31, 2003, the City entered into a lease purchase agreement to finance the purchase of a fire truck. The agreement requires annual lease payments with 4.5% interest due at maturity.

On November 28, 2004, the City entered into a lease purchase agreement to finance the purchase of a vehicle. The agreement requires monthly lease payments of \$494 including interest at 5.25%. The lease purchase was paid off during the year.

### NOTE J – LONG-TERM DEBT – GOVERNMENTAL ACTIVITIES (continued)

The total annual minimum lease payments required at June 30, 2008, are as follows:

Year Ended June 30,	Pr	incipal	Iı	nterest	,	Γotal
2009 2010	\$	2,000 2,000	\$	1,890	\$	2,000 3,890
	\$	4,000	\$	1,890	\$	5,890

A summary of the changes in long-term debt – governmental activities for the year ended June 30, 2008, is as follows:

	Balance June 30, 2007 Additi		ditions	Ret	irements	Balance June 30, 2008	
Compensated Absences	\$ 5,237	\$	582	\$	-	\$	5,819
Capital Lease	5,700		-		5,700		-
Capital Lease	6,000				2,000		4,000
TOTAL	\$ 16,937	\$	582	\$	7,700	\$	9,819

### NOTE K - COMMITMENTS

On June 25, 2007, the City approved obtaining \$1,500,000 in Series 2007 Interim Financing Notes through the Missouri Public Utilities Commission as an advance of funds to be provided through issuance of the bond issue passed in 2005 by the citizens of the City. At June 30, 2008, the City had not received interim financing in the form of Series 2007 Interim Financing Notes. In addition, the bonds approved in the 2005 election were unissued.



### CITY OF CRANE, MISSOURI BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year Ended June 30, 2008

	Original Final Budget Budget		Actual	Variance With Final Budget	
REVENUES					
Taxes	¢ 71,000	¢ 71,000	¢ 54.70¢	Φ (1.6.20.4)	
Ad valorem taxes, penalties and interest Sales tax	\$ 71,000 140,500	\$ 71,000 140,500	\$ 54,796 134,906	\$ (16,204) (5,594)	
Franchise taxes	38,100	38,100	36,483	(1,617)	
Other taxes	22,585	22,585	42,277	19,692	
	272,185	272,185	268,462	(3,723)	
Licenses and Permits	_,_,_,	,-	,	(-,)	
Business licenses	2,210	2,210	2,046	(164)	
Other	875	875	815	(60)	
	3,085	3,085	2,861	(224)	
Intergovernmental Revenues					
Grants	70,704	70,704	66,133	(4,571)	
Charges for Services	42.000	42.000	45.000	4.002	
Fines and forfeitures Other	42,000	42,000	46,993 768	4,993 768	
omer	42,000	42,000	47,761	5,761	
Miscellaneous	12,000	12,000	17,701	3,701	
Interest	1,400	1,400	1,841	441	
Other	5,451	5,451	19,332	13,881	
	6,851	6,851	21,173	14,322	
TOTAL REVENUES	394,825	394,825	406,390	11,565	
EXPENDITURES					
Current					
Administrative	90,595	102,095	90,989	11,106	
Police	223,100	223,100	212,061	11,039	
Municipal court	43,733	43,733	39,401	4,332	
Fire	220,800	220,800	208,386	12,414	
TOTAL EXPENDITURES	578,228	589,728	550,837	38,891	
(DEFICIT) OF REVENUES					
OVER EXPENDITURES	(183,403)	(194,903)	(144,447)	(50,456)	
OTHER FINANCING SOURCES (USES)					
Transfers in	30,600	30,600	28,813	(1,787)	
Transfers (out)			(7,500)	(7,500)	
TOTAL OTHER FINANCING SOURCES (USES)	20,600	20,600	21 212	(0.287)	
	30,600	30,600	21,313	(9,287)	
(DEFICIT) OF REVENUES					
AND OTHER SOURCES OVER EXPENDITURES AND OTHER (USES)	(152,803)	(164,303)	(123,134)	41,169	
				41,107	
FUND BALANCE, July 1	342,664	342,664	342,664		
FUND BALANCE, June 30	\$ 189,861	\$ 178,361	\$ 219,530	\$ 41,169	

### CITY OF CRANE, MISSOURI BUDGETARY COMPARISON SCHEDULE – PARK FUND Year Ended June 30, 2008

REVENUES   Taxes   Sales tax		Original Budget	1	Final Budget	Actual			ance With
Sales taxes         \$ 9,800         \$ 9,800         \$ 1,947         \$ (7,853)           Ad valorem taxes         -         -         -         8,564         8,564           9,800         9,800         10,511         711           Charges for Services           Pool receipts         -         -         -         13,049         13,049           Park receipts         -         -         -         2,585         2,585           Park receipts         -         -         -         2,585         2,585           Other         -         -         -         15,634         15,634           Other         -         -         -         24,646         24,646           Interest earned         -         -         -         347         347           Miscellaneous         -         -         -         57,180         57,180           TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES <td< td=""><td>REVENUES</td><td></td><td></td><td></td><td></td><td></td><td></td><td><u> </u></td></td<>	REVENUES							<u> </u>
Ad valorem taxes         -         -         8,564         8,564           Polarges for Services         9,800         9,800         10,511         711           Charges for Services         -         -         -         13,049         13,049           Pool receipts         -         -         -         2,585         2,585           Park receipts         -         -         -         2,585         2,585           Other         -         -         -         2,585         2,585           Other         -         -         -         24,646         24,646           Interest earned         -         -         -         347         347           Miscellaneous         -         -         -         57,180         57,180           TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         -         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143<	Taxes							
Charges for Services         9,800         9,800         10,511         711           Charges for Services         -         -         -         13,049         13,049           Pool receipts         -         -         -         2,585         2,585           Park receipts         -         -         -         2,585         2,585           Other         -         -         -         24,646         24,646           Interest earned         -         -         -         347         347           Miscellaneous         -         -         -         82,173         82,173           Miscellaneous         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           FUND BALANCE, July 1         28,143         28,143         28,143         -           FUND BALANCE, July 1         28,143         28,143	Sales taxes	\$ 9,800	\$	9,800	\$	1,947	\$	(7,853)
Charges for Services           Pool receipts         -         -         13,049         13,049           Park receipts         -         -         2,585         2,585           -         -         -         15,634         15,634           Other         -         -         -         24,646         24,646           Interest earned         -         -         -         347         347           Miscellaneous         -         -         -         57,180         57,180           -         -         -         -         82,173         82,173           TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -	Ad valorem taxes	 		_		8,564		8,564
Pool receipts         -         -         13,049         13,049           Park receipts         -         -         2,585         2,585           Other         -         -         15,634         15,634           Other         -         -         24,646         24,646           Interest earned         -         -         347         347           Miscellaneous         -         -         57,180         57,180           Miscellaneous         -         -         82,173         82,173           TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -		9,800		9,800		10,511		711
Park receipts         -         -         2,585         2,585           Other         -         -         15,634         15,634           Other         -         -         -         24,646         24,646           Interest earned         -         -         -         347         347           Miscellaneous         -         -         -         57,180         57,180           -         -         -         -         82,173         82,173           TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         0VER EXPENDITURES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -         -	Charges for Services							
Other  Donations	Pool receipts	-		-		13,049		13,049
Other         Donations         -         -         24,646         24,646           Interest earned         -         -         347         347           Miscellaneous         -         -         57,180         57,180           Miscellaneous         -         -         82,173         82,173           TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         0VER EXPENDITURES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         28,143         -	Park receipts	-		-		2,585		2,585
Donations         -         -         24,646         24,646           Interest earned         -         -         347         347           Miscellaneous         -         -         57,180         57,180           -         -         -         82,173         82,173           TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         OVER EXPENDITURES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -         -		-		-		15,634		15,634
Interest earned Miscellaneous         -         -         347 (347) (3	Other							
Miscellaneous         -         -         57,180         57,180           -         -         -         82,173         82,173           REXPENDITURES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         0VER EXPENDITURES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -         -	Donations	-		-		24,646		24,646
TOTAL REVENUES 9,800 9,800 108,318 98,518  EXPENDITURES Park 9,800 9,800 81,867 (72,067)  TOTAL EXPENDITURES 9,800 9,800 81,867 (72,067)  EXCESS OF REVENUES OVER EXPENDITURES 26,451 26,451  FUND BALANCE, July 1 28,143 28,143 -	Interest earned	-		-		347		347
TOTAL REVENUES         9,800         9,800         108,318         98,518           EXPENDITURES         9,800         9,800         81,867         (72,067)           TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         0VER EXPENDITURES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -	Miscellaneous	 				57,180		57,180
EXPENDITURES         Park       9,800       9,800       81,867       (72,067)         TOTAL EXPENDITURES       9,800       9,800       81,867       (72,067)         EXCESS OF REVENUES       0VER EXPENDITURES       -       -       26,451       26,451         FUND BALANCE, July 1       28,143       28,143       28,143       -						82,173		82,173
Park         9,800         9,800         81,867         (72,067)           TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         -         -         26,451         26,451           OVER EXPENDITURES         -         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -	TOTAL REVENUES	9,800		9,800		108,318		98,518
TOTAL EXPENDITURES         9,800         9,800         81,867         (72,067)           EXCESS OF REVENUES         -         -         26,451         26,451           OVER EXPENDITURES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -	EXPENDITURES							
EXCESS OF REVENUES OVER EXPENDITURES 26,451 26,451  FUND BALANCE, July 1 28,143 28,143 -	Park	9,800		9,800		81,867	_	(72,067)
OVER EXPENDITURES         -         -         26,451         26,451           FUND BALANCE, July 1         28,143         28,143         28,143         -	TOTAL EXPENDITURES	 9,800		9,800		81,867		(72,067)
FUND BALANCE, July 1 28,143 28,143 -	EXCESS OF REVENUES							
	OVER EXPENDITURES	-		-		26,451		26,451
FUND BALANCE, June 30 \$ 28,143 \$ 28,143 \$ 54,594 \$ 26,451	FUND BALANCE, July 1	28,143		28,143		28,143		_
	FUND BALANCE, June 30	\$ 28,143	\$	28,143	\$	54,594	\$	26,451

### CITY OF CRANE, MISSOURI BUDGETARY COMPARISON SCHEDULE – STREET FUND Year Ended June 30, 2008

		Original Budget		Final Budget	Actual		Variance With Final Budget	
REVENUES								
Taxes	Φ.	50.250	Φ.	<b>5</b> 0.250	Φ.	60.007	Φ.	(5.010)
Sales taxes	\$	70,250	\$	70,250	\$	62,937	\$	(7,313)
Motor vehicle taxes		59,985		59,985		55,330		(4,655)
Other taxes		6,400		6,400		6,873		473
		136,635		136,635		125,140		(11,495)
Intergovernmental Revenue Grants		200,000		200,000		-		(200,000)
Charges for Services								
Park receipts		448		448		150		(298)
Other								(=> =)
Interest earned		200		200		504		304
Miscellaneous		425		425		50		(375)
		625		625		554		(71)
TOTAL REVENUES		337,708		337,708		125,844		(211,864)
EXPENDITURES								
Street		368,400		375,400		176,689		198,711
TOTAL EXPENDITURES		368,400		375,400		176,689		198,711
(DEFICIT) OF REVENUES								
OVER EXPENDITURES		(30,692)		(37,692)		(50,845)		(13,153)
OTHER FINANCING		, , ,		, , ,		, , ,		, , ,
SOURCES (USES) Transfers in						1,500		1,500
Transfers out		- -		_		(10,000)		(10,000)
TOTAL OTHER FINANCING						(10,000)		(10,000)
SOURCES (USES)		-		-		(8,500)		(8,500)
(DEFICIT) OF REVENUES OVER EXPENDITURES								
AND OTHER (USES)		(30,692)		(37,692)		(59,345)		(21,653)
FUND BALANCE, July 1		87,676		87,676		87,676		
•	Φ.		Φ.		Φ.		<b>¢</b>	(21.652)
FUND BALANCE, June 30	\$	56,984	\$	49,984	\$	28,331	\$	(21,653)

### CITY OF CRANE, MISSOURI NOTE TO BUDGETARY COMPARISON SCHEDULES June 30, 2008

### **Budgets and Budgetary Accounting**

The City utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to July, Administration submits to the Board of Aldermen a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditure plans for all fund types and the proposed means of financing them.
- 2. One public hearing is conducted by the Board of Aldermen in late May or early June to obtain taxpayers' comments on the proposed budget and tax levy.
- 3. Prior to July 1, ordinances are passed by Board which provide for legally adopted budgets for all funds of the City.
- 4. Formal budgetary integration is employed as a management control device for all funds of the City.
- 5. Budgets for the General and Special Revenue Funds are adopted on a basis consistent with GAAP. Budgeted amounts may be amended during the year by the Board of Aldermen on approved budget adjustment forms.

# OTHER FINANCIAL INFORMATION



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# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable Mayor and Board of Aldermen City of Crane Crane, Missouri

We have audited the financial statements of the governmental activities, business-type activities, and each major fund of the City of Crane, Missouri as of and for the year ended June 30, 2008, which collectively comprise the City of Crane, Missouri's basic financial statements and have issued our report thereon dated February 26, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control over Financial Reporting

In planning and performing our audit, we considered the City of Crane, Missouri's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the City's ability to initiate, authorize, record, process, or report financial data reliably in accordance

with

Honorable Mayor and Board of Aldermen City of Crane Crane, Missouri

with accounting principles generally accepted in the United States of America such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the City's internal control. We consider the deficiencies described in the accompanying schedule of findings and responses as items 08-1, 08-2 and 08-3 to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the City's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that the significant deficiencies described above are material weaknesses.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City of Crane, Missouri's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we have reported to management of the City of Crane, Missouri in a separate letter dated February 26, 2009.

The City's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. We did not audit the City's response and, accordingly, express no opinion on it.

This report is intended solely for the information and use of the Board of Aldermen and management, and is not intended to be and should not be used by anyone other than these specified parties.

DAVIS, LYNN & MOOTS, P.C.

Davis, Sym & Mosts, P.C.

February 26, 2009

### CITY OF CRANE, MISSOURI SCHEDULE OF FINDINGS AND RESPONSES Year Ended June 30, 2008

### 08-1. Segregation of duties

Condition: Because of a limited number of available personnel, it is not always possible to adequately segregate certain incompatible duties so that no one employee has access to both physical assets and the related accounting records, or to all phases of a transaction. There are some mitigating controls in place but it is not possible to have segregation in all areas.

*Criteria*: Duties should be segregated so that no one employee has access to both physical assets and the related accounting records, or to all phases of a transaction.

*Effect*: Risk is present that errors or irregularities in amounts that would be material to the basic financial statements may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

*Recommendation*: We realize that because of limited resources and personnel, management may not be able to achieve a proper segregation of duties; however, our professional standards require that we bring this lack of segregation of duties to your attention in this report.

*Response*: The limited number of available personnel prohibits segregation of incompatible duties and the City does not have the resources to hire additional accounting personnel.

### 08-2. Design of internal control system for preparation of financial statements

Condition: The City has personnel in place to perform all bookkeeping functions necessary to maintain a general ledger and prepare internal use statements for management. However, the City does not have accounting professionals with the knowledge, experience and training to prepare governmental financial statements in conformity with Government Accounting Standards as part of their internal control system.

*Criteria*: A properly designed system of internal control, which includes preparation of financial statements in conformity with Governmental Accounting Standards, includes having accounting professionals as part of the system to perform that function.

*Effect*: The City employs the auditors that perform the annual audit of the financial statements to prepare the annual financial statements.

*Recommendation*: We recognize that the City may not have the resources to have an accounting professional with the knowledge, experience and training to prepare governmental financial statements in conformity with Governmental Accounting Standards. However, we recommend that management continue to increase their knowledge of financial reporting.

### CITY OF CRANE, MISSOURI SCHEDULE OF FINDINGS AND RESPONSES (CONTINUED) Year Ended June 30, 2008

### 08-2. Design of internal control system for preparation of financial statements (continued)

*Response*: The City does not have the resources to hire additional accounting personnel with the knowledge, experience and training solely to prepare governmental financial statements in conformity with Governmental Accounting Standards. The City does have personnel with sufficient understanding to take responsibility for the financial statements.

### 08-3 Application of accounting principles generally accepted in the United States of America

Condition: The City has an accounting system and personnel in place to perform all basic bookkeeping functions necessary to maintain a general ledger and prepare internal use statements for management for the day-to-day operation of the City. However, the City does not have accounting professionals with the knowledge, experience, and training needed to properly apply accounting principles generally accepted in the United States of America. This condition is found in the majority of smaller entities.

*Criteria:* The City should have an accounting system that will ensure that accounting principles generally accepted in the United States of America are properly applied.

*Effect:* Audit adjustments were proposed to management to correct misstatements in order to ensure that the accounting principles generally accepted in the United States of America were properly applied.

Recommendation: We realize due to limited resources, the City may not be able to employ or contract accounting professionals with the combination of knowledge, experience, and training necessary to properly apply accounting principles generally accepted in the United States of America. However, our professional standards require that we bring this to your attention in this report.

*Response:* Due to limited resources, the City does not have the ability to employ accounting professionals with the combination of knowledge, experience, and training needed to properly apply accounting principles generally accepted in the United States of America.